

# MENTAL HEALTH COUNSELING & BEHAVIORAL MEDICINE PROGRAM

# DIVISION OF GRADUATE MEDICAL SCIENCES BOSTON UNIVERSITY SCHOOL OF MEDICINE

Comprehensive Evaluation Plan Annual Report 2019-2020

#### **PROGRAM INTRODUCTION**

The Mental Health Counseling and Behavioral Medicine (MHCBM) Program is a two-year Master of Arts program designed to meet the educational requirements for licensure as a Mental Health Counselor in the Commonwealth of Massachusetts as granted by the Massachusetts Board of Allied Mental Health Professions. Program faculty also work closely with students to ensure that they meet requirements for licensure in states all across the country.

The curriculum consists of a combination of academic coursework and clinical fieldwork experiences that align with the standards set forth by the Council for Accreditation of Counseling and Related Educational Programs (CACREP). The program is CACREP-accredited in the specialty area, Clinical Mental Health Counseling. Students generally complete the program in two years of full-time study. Students are encouraged to identify topics of interest and are provided with education and experience related to those interests. They are also exposed to a wide array of patient populations, clinical topics, and career paths.

Students are very well-trained in clinical assessment and diagnosis, theory and application, and modalities of care. The Program's emphasis on behavioral medicine and neuroscience provides students with a unique education in integrated care. Teaching faculty routinely integrate health/wellness and behavioral health throughout the curriculum. Because the Program is housed in an academic medical center, students have a unique opportunity to avail themselves of clinical, research, and training opportunities throughout the center and are exposed to cutting-edge therapies and interventions.

#### **PROGRAM EVALUATION**

The Program has developed a Comprehensive Evaluation Plan to systematically evaluate its objectives as well as student learning with the overarching goal of curriculum and program improvement. Data from multiple sources are collected and analyzed throughout the academic year. Thus, program modifications are data-driven and empirically-based through the use of objective information systematically collected from faculty and site supervisors at planned timepoints throughout the academic year. The culmination of the evaluation process is typically an annual report written at the end of the summer prior to the beginning of the upcoming Fall semester.

This report illustrates the degree to which the MHCBM Program met its three objectives during the 2019-2020 academic year. As described below, the Program converted to the 2016 CACREP Standards in late Summer 2019. Thus, the data and findings highlighted in this reported are based solely on the assessment of the 1<sup>st</sup>-year cohort of students (Class of 2021). For this conversion, the Program recruited stakeholders to provide input to the revision of program

objectives (in accordance with 2016 CACREP Standard 2.B) as well as the creation of key performance indicators and identification of professional dispositions.

Findings from these assessments resulted in action items and program modifications to ensure that the Program is meeting its objectives and students are obtaining requisite knowledge and skills for working in behavioral healthcare as license-eligible mental health counselors. Program evaluation is a continual agenda item on the faculty and staff meetings throughout the academic year. Assessment procedures, data collection strategies and tools, the comprehensive student database, and analytic methods are reviewed and discussed.

At the conclusion of each academic year, the core faculty and staff hold an annual retreat to analyze the data and findings for identifying action items and needed program modifications. The Program's CACREP liaison is responsible for spearheading this effort and writing the annual report, which is subsequently disseminated electronically via the Program's website.

### **PROGRAM CONVERSION TO THE 2016 CACREP STANDARDS**

The MHCBM Program was initially accredited in 2014 under the 2009 CACREP Standards. As a consequence to the publication of the 2016 CACREP Standards, the Program began a conversion process to the updated standards, which was formally started in early 2018 when two core faculty members attended a CACREP Self-Study Workshop, which was funded by a minigrant for program learning outcomes assessment from the Boston University Office of the Provost. This workshop focused on assessment of student learning and program evaluation, in addition to providing a thorough review of the 2016 CACREP Standards.

In May 2019, a committee of four faculty members held a two-day retreat to finalize the conversion, which again was grant-funded by the Boston University Office of the Provost. The main activities of the retreat included the following: 1) reviewing the 2016 CACREP Standards; 2) updating the Program's mission statement; 3) developing new Program objectives; 4) creating a matrix of the 2016 CACREP Standards mapping onto Program courses; 5) identifying and defining key performance indicators (KPIs); 6) identifying and defining professional dispositions; and 7) establishing assessment metrics for the KPIs and professional dispositions.

#### Program Objectives

Although the mission statement was left essentially intact, the Program objectives were changed, specifically objectives #2 and #3. The rationale for these alterations was to align and meet the 2016 CACREP Standards regarding the evaluation of program objectives (Standard IV.B-D). The objectives and corresponding evaluation measures are as follows:

At the completion of the MHCBM Program, students are able to:

- 1) Demonstrate the knowledge, skills, attitudes, and values that uniquely embody clinical mental health counselors
  - a. Measure: Aggregate student assessment data on key performance indicators of student knowledge, skills, and professional dispositions
  - b. Measure: Data from systematic follow-up studies of graduates, site supervisors, and employers of program graduates.
- Collaborate with persons of varied backgrounds, identities, and experiences as part of a vibrant learning environment that reflects the diverse communities in which they will be working
  - a. Measure: Demographic and other characteristics of applicants, students, and graduates
  - b. Measure: Data from systematic follow-up studies of graduates, site supervisors, and employers of program graduates
- 3) Establish that they possess the requisite knowledge to become licensed to practice as mental health counselors within the healthcare workforce
  - a. Measure: Data from systematic follow-up studies of graduates, site supervisors, and employers of program graduates.

To validate the relevance and timeliness of the Program objectives, a survey was sent in June 2019 to all current students (Class of 2020), local Program alumni who've supervised or taught Program students, and field supervisors who've each supervised several Program students. Specifically, they were requested to rate to what extent they believe that the objectives *"reflect what our program needs to do to educate and train our students to be competent, effective, and ethical mental health counselors in today's landscape of healthcare"*. Across all respondents (n=16), the vast majority (87.5%) endorsed that they "strongly agree" (12.5% = "somewhat agree") the objectives reflect what our students need regarding their education and training. Validating qualitative data include the following comments:

- *"The program objectives seem to address the need for holistic preparation in order to be successful in the field."*
- *"Feel these updated objectives strongly meet the needs of the students' education and training experiences."*
- "I think they are good for the students/practicing counselors."
- *"The combination of needing to demonstrate knowledge skills and value to become mental health counselors is an exceptional goal of the program."*

### Coursework and Standards Matrix

A significant portion of the retreat was devoted to reviewing the 2016 CACREP Standards for the eight core areas as well as the specialty area, clinical mental health counseling. Decisions were made as to where each standard is addressed. The table below documents where each of these standards is found in the Program curriculum.

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| 2016 CACI<br>Standards   | Tech       | Group | Psy        | Res      | Ass        | Orientation<br>Neuro                      | Theory | S&CF             | Neuro  | Psychopharm | Prac      | Inte      | HG&D   | BMed | Add        | Ethics | Career |
|--|------------|-------|------------|----------|------------|---|--------|------------------|--------|-------------|-----------|-----------|--------|------|------------|--------|--------|
| 2016 CACREP<br>Standards   | Techniques | dn    | Psychopath | Research | Assessment | intat                                     | ory    | Ť                | ro     | chop        | Practicum | nternship | Ď      | ģ    | Addictions | CS     | er     |
| ds   | ues        |       | oath       | Ъ        | nent       | ion                                       |        |                  |        | ohar        | З         | īp        |        |      | ns         |        |        |
| <b>"</b>   |            |       |            |          | -          |   |        |                  |        | B           |           |           |        |      |            |        |        |
| II.F.1.a   |            |       |            |          |            | Х   |        |                  |        |             |           |           |        |      |            |        |        |
| II.F.1.b   |            |       |            |          |            | Х   |        |                  |        |             |           |           |        | Х    |            |        |        |
| II.F.1.c   |            |       |            |          |            | X<br>X<br>X<br>X<br>X<br>X<br>X<br>X<br>X |        |                  |        |             |           |           |        |      |            |        |        |
| II.F.1.d   |            |       |            |          |            | X   |        |                  |        |             |           |           |        |      |            |        |        |
| II.F.1.e   |            |       |            |          |            | X   |        |                  |        |             |           |           |        |      |            |        |        |
| II F 1 a   |            |       |            |          |            | X   |        |                  |        |             |           |           |        |      |            |        |        |
| II.F.1.h   |            |       |            |          |            | X   |        |                  |        |             |           |           |        |      |            |        |        |
| II.F.1.i   |            |       |            |          |            | Х   |        |                  |        |             |           |           |        |      |            | Х      |        |
| II.F.1.j   |            |       |            |          |            | Х   |        |                  |        |             |           |           |        |      |            |        |        |
| II.F.1.k   |            |       |            |          |            |   |        |                  | Х      |             |           |           |        |      |            |        |        |
| II.F.1.I   |            |       |            |          |            | X<br>X                                    |        |                  |        |             |           |           |        |      |            |        |        |
| II.F.1.m   |            |       |            |          |            | X   |        | V                |        |             |           |           |        |      |            |        |        |
| II.F.2.a   |            |       | X          |          |            | Х   | Х      | X<br>X<br>X<br>X |        |             |           |           |        | Х    |            |        |        |
|  |            |       | ^          |          |            | X   | ^      | X                |        |             |           |           |        | ^    |            |        |        |
| II.F.2.d   |            |       |            |          |            |   |        | X                |        |             |           |           |        |      |            |        |        |
| II.F.2.e   | Х          |       |            |          | Х          | Х   |        | ~                |        |             |           |           |        |      |            |        |        |
| II.F.2.f   | 71         |       |            |          |            |   |        | Х                |        |             |           |           |        |      |            |        |        |
| II.F.2.g   |            |       |            |          |            |   |        | X<br>X<br>X      |        |             |           |           |        |      |            |        |        |
| II.F.2.h   |            | -     |            |          |            | Х   |        | Х                |        |             |           |           |        |      |            |        |        |
| II.F.3.a   |            |       |            |          |            |   |        |                  |        |             |           |           | X<br>X |      |            |        |        |
| II.F.3.b   |            |       |            |          |            |   |        |                  |        |             |           |           | Х      |      |            |        |        |
| II.F.3.c   |            |       | Х          |          |            |   |        |                  | X      |             |           |           |        |      | V          |        |        |
| II.F.3.0   |            |       |            |          |            |   |        |                  | X<br>A |             |           |           |        | Х    | Х          |        |        |
| II.F.S.E   |            |       |            |          |            |   |        | Х                | A      |             |           |           | Х      | ^    |            |        |        |
| ILE 3 a  |            |       |            |          |            | X   |        |                  |        |             |           |           | ~      |      |            |        |        |
| II.F.1.c<br>II.F.1.d<br>II.F.1.e<br>II.F.1.f<br>II.F.1.f<br>II.F.1.j<br>II.F.1.j<br>II.F.1.j<br>II.F.1.j<br>II.F.1.k<br>II.F.1.i<br>II.F.2.a<br>II.F.2.c<br>II.F.2.c<br>II.F.2.c<br>II.F.2.c<br>II.F.2.c<br>II.F.2.c<br>II.F.2.c<br>II.F.2.n<br>II.F.2.n<br>II.F.3.a<br>II.F.3.c<br>II.F.3.c<br>II.F.3.f<br>II.F.3.i<br>II.F.3.i |            |       |            |          |            |   |        |                  |        |             |           |           | Х      | Х    |            |        |        |
| II.F.3.i   |            |       |            |          |            |   |        | Х                | Х      |             |           |           |        |      |            |        | Х      |
| II.F.4.a   |            |       |            |          |            |   |        |                  |        |             |           |           |        |      |            |        | Х      |
| II.F.4.b   |            |       |            |          |            |   |        |                  |        |             |           |           |        |      |            |        | Х      |
| II.F.4.c   |            |       |            |          |            |   |        |                  |        |             |           |           |        |      |            |        | Х      |
| II.F.4.d   |            |       |            |          |            |   |        |                  |        |             |           |           |        |      |            |        | Х      |
| II.F.4.e   |            |       |            |          |            |   |        |                  |        |             |           |           |        | -    |            |        | X      |
| II.F.4.f   |            |       |            |          |            |   |        |                  |        |             |           |           |        |      |            |        | X      |
| II.F.4.g<br>II.F.4.h   |            |       |            |          |            |   |        |                  |        |             |           |           |        |      |            |        | X<br>X |
| II.F.4.i   |            |       |            |          |            |   |        |                  |        |             |           |           |        |      |            |        | X      |
| II.F.4.j   |            |       |            |          |            |   |        |                  |        |             |           |           |        |      |            |        | X      |
| II.F.5.a   |            |       |            |          |            |   | Х      |                  |        |             |           |           |        |      |            |        | Λ      |
| II.F.5.b   |            |       |            |          |            |   | X      |                  |        |             |           |           |        |      |            |        |        |
| II.F.5.c   |            |       |            |          |            | Х   | -      |                  |        |             |           |           |        |      |            |        |        |
| II.F.5.d   |            |       |            |          |            | Х   |        |                  |        |             |           |           |        |      |            | Х      |        |

| 2016 CACREP<br>Standards                                 | Techniques | Group                                  | Psychopath | Research | Assessment | Orientation<br>Neuro | Theory | S&CF | Neuro | Psychopharm | Practicum | Inter       | HG&D | BMed   | Addictions | Ethics | Career    |
|--|------------|--|------------|----------|------------|----------------------|--------|------|-------|-------------|-----------|-------------|------|--------|------------|--------|-----------|
| CAC  | ıniqu      | qı                                     | hop        | erch     | )<br>SSM   | ntati                | ŶĨ     | т    | Ö     | thop        | ticur     | nternship   | Ö    | d      | ctior      | ŝ      | er        |
|  | les        |  | ath        | -        | lent       | on                   |        |      |       | harn        | З         | σ           |      |        | าร         |        |           |
|  |            |  |            |          |            |                      |        |      |       | ו           |           |             |      |        |            |        |           |
| II.F.5.e<br>II.F.5.f<br>II.F.5.g<br>II.F.5.h             |            |  |            |          |            | Х                    |        |      |       |             |           |             |      |        |            | Х      |           |
| II.F.5.f   | X<br>X     |  |            |          |            |                      | V      |      |       |             |           |             |      |        |            |        |           |
| II.F.5.g   | X          |  | Х          |          |            |                      | Х      |      |       |             |           | v           |      |        |            |        |           |
| ILESI  |            |  | ^          |          |            |                      |        |      |       |             |           | ∧<br>X      |      |        |            |        |           |
| II F 5 i   |            |  |            |          |            |                      |        |      |       |             |           | X<br>X<br>X |      | Х      |            |        |           |
| II.F.5.k   |            |  |            |          |            |                      |        |      |       |             |           | ~           |      | X<br>X |            |        |           |
| II.F.5.I   |            |  |            |          |            | Х                    |        |      |       |             |           |             |      |        |            | Х      |           |
| II.F.5.m   |            |  |            |          |            | X<br>X               |        |      |       |             |           |             |      |        |            |        |           |
| II.F.5.j<br>II.F.5.k<br>II.F.5.l<br>II.F.5.m<br>II.F.5.n |            |  |            |          |            |                      | Х      |      |       |             |           |             |      |        |            |        |           |
| II.⊢.6.a   |            | X<br>X<br>X<br>X<br>X<br>X<br>X<br>PG* |            |          |            |                      |        |      |       |             |           |             |      |        |            |        |           |
| II.F.6.b   |            | X                                      |            |          |            |                      |        |      |       |             |           |             |      |        |            |        |           |
| II.F.6.c   |            | X                                      |            |          |            |                      |        |      |       |             |           |             |      |        |            |        | <b> </b>  |
| II.F.6.d<br>II.F.6.e                                     |            | ×<br>×                                 |            |          |            |                      |        |      |       |             |           |             |      |        |            |        | <b>  </b> |
| II.F.6.f   |            | <u> </u>                               |            |          |            |                      |        |      |       |             |           |             |      |        |            |        |           |
| II.F.6.g   |            | <u>X</u>                               |            |          |            |                      |        |      |       |             |           |             |      |        |            |        |           |
| II.F.6.h   |            | PG*                                    |            |          |            |                      |        |      |       |             |           |             |      |        |            |        |           |
| II.F.7.a   |            |  |            |          | Х          | Х                    |        |      |       |             |           |             |      |        |            |        |           |
| II.F.7.b   |            |  |            |          | X<br>X     |                      |        |      |       |             |           |             |      |        |            |        |           |
| II.F.7.c   |            |  |            |          | Х          |                      |        |      |       |             |           |             |      |        |            |        |           |
| II.F.7.d   |            |  |            |          | Х          | Х                    |        |      |       |             |           |             |      |        |            | Х      |           |
| II.F.7.e   |            |  |            |          | Х          |                      |        |      |       |             |           |             |      |        |            |        |           |
| II.F.7.f   |            |  |            | V        | Х          |                      |        |      |       |             |           |             |      |        |            |        |           |
| II.F.7.g<br>II.F.7.h                                     |            |  |            | Х        | Х          |                      |        |      |       |             |           |             |      |        |            |        |           |
| II.F.7.i   |            |  |            |          | ^          |                      |        |      |       |             |           |             |      |        |            |        | Х         |
| II.F.7.j   |            |  |            |          | Х          |                      |        |      |       |             |           |             |      |        |            |        | ^         |
| II.F.7.k   |            |  |            |          | X          |                      |        |      |       |             |           |             |      |        |            |        |           |
| II.F.7.I   |            |  |            |          | XX         |                      |        |      |       |             |           |             |      |        |            |        |           |
| II.F.7.m   |            |  |            |          | Х          | _                    |        |      |       |             |           |             |      |        |            |        |           |
| II.F.8.a   |            |  |            | Х        |            |                      |        |      |       |             |           |             |      |        |            |        |           |
| II.F.8.b   |            |  |            |          |            |                      | Х      |      |       |             |           |             |      | Х      |            |        |           |
| II.F.8.c   |            |  |            | X        |            |                      |        |      |       |             |           |             |      |        |            |        |           |
| II.F.8.d   |            |  |            | Х        |            |                      |        |      |       |             |           |             |      |        |            |        |           |
| II.F.8.e<br>II.F.8.f                                     |            |  |            | X<br>X   |            |                      |        |      |       |             |           |             |      |        |            |        |           |
| II.F.8.f<br>II.F.8.g                                     |            |  |            | X<br>X   |            |                      |        |      |       |             |           |             |      |        |            |        |           |
| II.F.8.h   |            |  |            | X        |            |                      |        |      |       |             |           |             |      |        |            |        |           |
| II.F.8.i   |            |  |            | X        |            |                      |        |      |       |             |           |             |      |        |            |        |           |
| II.F.8.j   |            |  |            | X        |            |                      |        |      |       |             |           |             |      |        |            |        |           |
|  |            |  |            |          |            |                      |        |      |       |             |           |             |      |        |            |        |           |
| 5.C.1.a  |            |  |            |          |            | Х                    |        |      |       |             |           |             |      |        |            |        |           |
| 5.C.1.b  |            |  |            |          |            |                      | Х      |      |       |             |           |             |      |        |            |        |           |
| 5.C.1.c  |            |  | Х          |          |            |                      |        |      |       |             |           | Х           | Х    |        |            |        |           |
| 5.C.1.d  |            |  |            |          |            |                      |        |      | Х     |             |           |             |      |        | Х          |        |           |
| 5.C.1.e  |            |  |            |          | Х          |                      |        |      |       |             |           |             |      |        |            |        |           |

| 201(<br>Star   | Tec        | Group | Psy        | Res      | Ass        | Orie                 | Theory | S&CF | Neuro | Psy         | Pra       | Inte      | HG&D | BMed | Add        | Ethics | Career |
|--|------------|-------|------------|----------|------------|----------------------|--------|------|-------|-------------|-----------|-----------|------|------|------------|--------|--------|
| 2016 CACREP<br>Standards   | Techniques | dn    | Psychopath | Research | Assessment | Orientation<br>Neuro | ory    | Ť    | ro    | Psychopharm | Practicum | nternship | \$D  | be   | Addictions | ics    | eer    |
| 5.C.2.a  |            |       |            |          |            | Х                    |        |      |       |             |           |           |      |      |            |        |        |
| 5.C.2.b  |            |       | Х          |          |            |                      |        |      |       |             |           |           |      |      |            |        |        |
| 5.C.2.c  |            |       |            |          |            | Х                    |        |      |       |             |           |           |      |      |            |        |        |
| 5.C.2.d  |            |       | Х          |          |            |                      |        |      |       |             |           |           |      |      |            |        |        |
| 5.C.2.e  |            |       |            |          |            |                      |        |      |       |             |           |           |      | Х    | Х          |        |        |
| 5.C.2.f  |            |       | Х          |          |            | Х                    |        |      |       |             |           |           |      |      |            |        |        |
| 5.C.2.g  |            |       |            |          |            |                      |        |      | Х     |             |           |           |      | Х    |            |        |        |
| 5.C.2.h  |            |       |            |          |            |                      |        |      |       | Х           |           |           |      |      |            |        |        |
| 5.C.2.i  |            |       |            |          |            | Х                    |        |      |       |             |           |           |      |      |            | Х      |        |
| 5.C.2.j  | Х          |       | Х          |          | Х          | Х                    | Х      | Х    |       |             |           |           |      |      |            | Х      |        |
| 5.C.2.k  |            |       |            |          |            | Х                    |        |      |       |             |           |           |      |      |            |        |        |
| 5.C.2.I  |            |       |            |          |            | Х                    |        |      |       |             |           |           |      |      |            | Х      |        |
| 5.C.2.m  |            |       |            |          |            |                      |        |      |       |             |           |           |      |      |            | Х      | Х      |
| 5.C.2.a<br>5.C.2.b<br>5.C.2.c<br>5.C.2.d<br>5.C.2.e<br>5.C.2.f<br>5.C.2.g<br>5.C.2.h<br>5.C.2.i<br>5.C.2.i<br>5.C.2.j<br>5.C.2.i<br>5.C.2.l<br>5.C.2.l<br>5.C.2.l<br>5.C.2.m<br>5.C.3.a<br>5.C.3.b |            |       | Х          |          | Х          |                      |        |      |       |             |           |           |      |      |            |        |        |
| 5.C.3.b  | Х          |       |            |          |            |                      |        |      |       |             | Х         | Х         |      |      |            |        |        |
| 5.C.3.c  |            |       |            |          |            |                      |        |      |       |             |           | Х         |      |      |            | Х      |        |
| 5.C.3.d  |            |       |            |          |            | Х                    |        |      |       |             |           |           |      | Х    |            |        |        |
| 5.C.3.e  |            |       |            |          |            | Х                    |        |      |       |             |           |           |      |      |            |        |        |

\*PG = Process Group

### Key Performance Indicators

As described in the 2016 CACREP Standards (Standard IV.F), KPIs need to be established for the assessment of students' knowledge and skills. Therefore, a total of 10 KPIs were identified and defined—eight corresponding to each core area; one for the Program's specialty area (i.e., clinical mental health counseling); and one specific to behavioral medicine and neuroscience.

### Table 2

| Key Performance Indicator    | Below Expectations     | Meets Expectations                  | Exceeds<br>Expectations |
|------------------------------|------------------------|-------------------------------------|-------------------------|
| 1. Professional Counseling   | Does not meet          | Meets expectations                  | Surpasses               |
| Orientation and Ethical      | expectations for level | for level of training               | expectations for        |
| Practice. Recognizes and     | of training and        | and experience when                 | level of training and   |
| applies professional ethical | experience when        | evaluating ethical                  | experience when         |
| standards.                   | evaluating ethical     | dilemmas and                        | evaluating ethical      |
|                              | dilemmas and           | establishing and                    | dilemmas and            |
|                              | establishing and       | maintaining                         | establishing and        |
|                              | maintaining            | relationships with                  | maintaining             |
|                              | relationships with     | clients, evidenced by               | relationships with      |
|                              | clients, evidenced by  | both of the following:              | clients, evidenced by   |
|                              | one of the following:  | <ul> <li>Understands the</li> </ul> | the following:          |
|                              |                        | importance of                       |                         |

| Key Performance Indicator  | Below Expectations  | Meets Expectations   | Exceeds<br>Expectations  |
|--|---|--|--|
| 2. Social and Cultural<br>Diversity. Demonstrates<br>knowledge, awareness,<br>skills, and attitudes of<br>sensitivity and respect for<br>differences related to<br>cultural diversity. | <ul> <li>Does not<br/>demonstrate<br/>understanding of<br/>ethical standards</li> <li>Does not<br/>demonstrate<br/>synthesis of<br/>professional<br/>ethical standards<br/>into decision<br/>making</li> <li>Does not meet<br/>expectations for level<br/>of training and<br/>experience when<br/>interacting and/or<br/>collaborating with<br/>people with diverse<br/>backgrounds and<br/>identities, evidenced<br/>by one of the<br/>following:         <ul> <li>Does not<br/>demonstrate self-<br/>awareness<br/>regarding issues of<br/>diversity</li> <li>Does not<br/>demonstrate an<br/>attitude of<br/>openness<br/>regarding issues of<br/>diversity</li> </ul> </li> </ul> | <ul> <li>maintaining<br/>appropriate<br/>boundaries with<br/>clients</li> <li>Incorporates<br/>knowledge of<br/>ethical standards<br/>whenever<br/>establishing new<br/>professional<br/>relationships and<br/>work with clients</li> <li>Meets expectations<br/>for level of training<br/>and experience when<br/>interacting and/or<br/>collaborating with<br/>people with diverse<br/>backgrounds and<br/>identities, evidenced<br/>by both of the<br/>following:</li> <li>Demonstrates<br/>self-awareness<br/>regarding issues<br/>of diversity</li> <li>Enters into<br/>collaborative<br/>relationships with<br/>an attitude of<br/>openness<br/>regarding issues<br/>of diversity</li> </ul> | <ul> <li>Evaluates the<br/>context of a<br/>given situation<br/>and applies<br/>sound decision<br/>making skills to<br/>maintain<br/>appropriate<br/>boundaries with<br/>clients and to<br/>help them<br/>clinically</li> <li>Surpasses<br/>expectations for<br/>level of training and<br/>experience when<br/>interacting and/or<br/>collaborating with<br/>people with diverse<br/>backgrounds and<br/>identities, evidenced<br/>by both of the<br/>following:</li> <li>Consistently<br/>demonstrates<br/>self-awareness<br/>regarding issues<br/>of diversity</li> <li>Enters into<br/>collaborative<br/>relationships<br/>with sensitivity,<br/>respect, and<br/>awareness<br/>regarding issues</li> </ul> |
| 3. Human Growth and<br>Development. Develops self-<br>awareness into beliefs<br>about what impacts the<br>student's own<br>development, and the<br>development of their<br>clients.    | Does not meet<br>expectations for level<br>of training and<br>experience when<br>discussing beliefs<br>about what impacts<br>their own personal<br>development and the<br>development of their<br>clients   | Meets expectations<br>for level of training<br>and experience when<br>discussing beliefs<br>about what impacts<br>their own personal<br>development and the<br>development of their<br>clients   | of diversity<br>Surpasses<br>expectations for<br>level of training and<br>experience when<br>discussing beliefs<br>about what impacts<br>their own personal<br>development and<br>the development of<br>their clients  |

| Key Performance Indicator  | Below Expectations   | Meets Expectations   | Exceeds<br>Expectations  |
|--|--|--|--|
| <ul> <li>4. Career Development.</li> <li>Understands the history and development of career and vocational counseling.</li> <li>5. Helping Relationships.</li> <li>Develops treatment alliance and employs counseling techniques that are consistent with client presentation and the selected theoretical approach.</li> </ul> | Does not meet<br>expectations for level<br>of training and<br>experience when<br>discussing the history<br>and development of<br>career and vocational<br>counseling<br>Does not meet<br>expectations for level<br>of training and<br>experience when<br>demonstrating<br>counseling techniques<br>while working with<br>clients, evidenced by<br>the following:<br>• Haphazardly<br>employs<br>counseling skills<br>without regard to<br>the client's needs,<br>and without<br>considering the<br>selected<br>theoretical<br>approach | Meets expectations<br>for level of training<br>and experience when<br>discussing the history<br>and development of<br>career and vocational<br>counseling<br>Meets expectations<br>for level of training<br>and experience when<br>demonstrating<br>counseling<br>techniques while<br>working with clients,<br>evidenced by the<br>following:<br>• Attends to the<br>needs of the<br>client, and uses<br>counseling skills<br>that are<br>consistent with<br>the selected<br>theoretical<br>approach | Surpasses<br>expectations for<br>level of training and<br>experience when<br>discussing the<br>history and<br>development of<br>career and<br>vocational<br>counseling<br>Surpasses<br>expectations for<br>level of training and<br>experience when<br>demonstrating<br>counseling<br>techniques while<br>working with clients,<br>evidenced by both of<br>the following:<br>• Interprets the<br>interpersonal<br>dynamics<br>present and<br>adapts to the<br>needs of the<br>client<br>• Employs<br>counseling skills<br>that are<br>consistent with<br>the selected<br>theoretical |
| 6. Group<br>Counseling. Understands<br>dynamics associated with<br>group process and<br>development.   | Does not meet<br>expectations for level<br>of training and<br>experience when<br>leading and co-leading<br>groups, evidenced by<br>one of the following:<br>• Does not<br>positively<br>influence<br>interpersonal<br>dynamics   | Meets expectations<br>for level of training<br>and experience when<br>leading and co-<br>leading groups,<br>evidenced by both of<br>the following:<br>• Positively<br>influences<br>interpersonal<br>dynamics  | approach<br>Surpasses<br>expectations for<br>level of training and<br>experience when<br>leading and co-<br>leading groups,<br>evidenced by both of<br>the following:<br>• Demonstrates<br>advanced skills<br>such as<br>immediacy and   |

| Key Performance Indicator   | Below Expectations   | Meets Expectations   | Exceeds<br>Expectations   |
|---|--|--|---|
| 7. Assessment and Testing.<br>Assesses to understand<br>before intervening,<br>including evaluation for<br>suicide/homicide risk and<br>reporting requirements. | <ul> <li>Does not<br/>demonstrate basic<br/>skills of linking,<br/>drawing out, and<br/>summarization</li> <li>Does not meet<br/>expectations for level<br/>of training and<br/>experience when<br/>conducting<br/>assessments to<br/>understand client<br/>presentation and<br/>needs, evidenced by<br/>the following:</li> <li>Gathers<br/>information to<br/>assess needs and<br/>next steps in the<br/>counseling<br/>process, but does<br/>not demonstrate<br/>knowledge and<br/>skill in safety/risk<br/>assessments nor<br/>reporting<br/>requirements</li> </ul> | <ul> <li>Demonstrates<br/>basic skills of<br/>linking, drawing<br/>out, and<br/>summarization</li> <li>Meets expectations<br/>for level of training<br/>and experience when<br/>conducting<br/>assessments to<br/>understand client<br/>presentation and<br/>needs, evidenced by<br/>the following:</li> <li>Gathers<br/>information to<br/>assess needs and<br/>next steps in the<br/>counseling<br/>process, including<br/>safety/risk<br/>assessments and<br/>reporting<br/>requirements</li> </ul> | Expectationsprocessillumination/commentary,blocking, anddivertingPositivelyinfluencesinterpersonaldynamics thatenhances groupprocess anddevelopmentSurpassesexpectations forlevel of training andexperience whenconductingassessments tounderstand clientpresentation andneeds, evidenced byboth of thefollowing:Gathersinformation toassess needs andnext steps in thecounselingprocess,includingsafety/riskassessments andreportingrequirementsMakesinterventiondecisions thatare informed by |
|   |  |  | a thorough assessment   |
| 8. <i>Research and Program</i><br><i>Evaluation</i> . Critically<br>evaluates research related<br>to counseling practice.                                       | Does not meet<br>expectations for level<br>of training and<br>experience in critically<br>evaluating research<br>related to counseling   | Meets expectations<br>for level of training<br>and experience in<br>critically evaluating<br>research related to<br>counseling practice,   | Surpasses<br>expectations for<br>level of training and<br>experience in<br>critically evaluating<br>research related to   |

| Key Performance Indicator  | Below Expectations  | Meets Expectations  | Exceeds<br>Expectations   |
|--|---|---|---|
|  | <ul> <li>practice, evidenced by the following:</li> <li>Does not use this information to inform decision-making</li> </ul>  | evidenced by the<br>following:<br>• Uses this<br>information to<br>inform decision-<br>making   | <ul> <li>counseling practice,</li> <li>evidenced by the</li> <li>following:</li> <li>Uses this <ul> <li>information</li> <li>effectively and</li> <li>thoughtfully to</li> <li>inform decision-</li> <li>making</li> </ul> </li> </ul>  |
| 9. Clinical Mental Health<br>Counseling. Understands<br>and applies theories and<br>methods derived from the<br>mental health counseling<br>field to the assessment,<br>case conceptualization,<br>prevention, and treatment<br>of health and mental health<br>conditions. | Does not meet<br>expectations for level<br>of training and<br>experience in<br>understanding and<br>applying theories and<br>methods derived from<br>the mental health<br>counseling field to<br>their work with<br>clients, evidenced by<br>one of the following:<br>• Conducts an<br>inadequate<br>assessment to<br>understand client<br>presentation and<br>needs<br>• Plans a clinically<br>contraindicated<br>course of<br>treatment | Meets expectations<br>for level of training<br>and experience in<br>understanding and<br>applying theories and<br>methods derived<br>from the mental<br>health counseling<br>field to their work<br>with clients,<br>evidenced by both of<br>the following:<br>• Conducts an<br>adequate<br>assessment to<br>understand client<br>presentation and<br>needs<br>• Plans a clinically<br>indicated course<br>of treatment | <ul> <li>Surpasses         <ul> <li>Surpasses</li> <li>expectations for</li> <li>level of training and</li> <li>experience in</li> <li>understanding and</li> <li>applying theories</li> <li>and methods</li> <li>derived from the</li> <li>mental health</li> <li>counseling field to</li> <li>their work with</li> <li>clients</li> <li>Conducts a</li> <li>thorough</li> <li>assessment to</li> <li>understand client</li> <li>presentation and</li> <li>needs</li> <li>Plans a coherent</li> <li>and appropriate</li> <li>course of treatment</li> <li>Considers</li> <li>generalization of</li> <li>treatment gains</li> </ul> </li> </ul> |
| 10. Behavioral Medicine and<br>Neuroscience.<br>Conceptualizes and<br>demonstrates how a<br>behavioral medicine<br>framework and<br>neuroscience evidence can<br>inform mental health<br>counseling practices  | Does not meet<br>expectations for level<br>of training and<br>experience in<br>conceptualizing and<br>demonstrating how a<br>behavioral medicine<br>framework and<br>neuroscience evidence<br>can inform their work<br>with clients, evidenced<br>by the following:   | Meets expectations<br>for level of training<br>and experience in<br>conceptualizing and<br>demonstrating how a<br>behavioral medicine<br>framework and<br>neuroscience<br>evidence can inform<br>their work with<br>clients, evidenced by<br>the following:   | Surpasses<br>expectations for<br>level of training and<br>experience in<br>conceptualizing and<br>demonstrating how<br>a behavioral<br>medicine framework<br>and neuroscience<br>evidence can inform<br>their work with   |

| Key Performance Indicator | Below Expectations  | Meets Expectations   | Exceeds<br>Expectations  |
|---------------------------|---|--|--|
|                           | <ul> <li>Does not use this information to inform decision-making</li> </ul> | <ul> <li>Uses this<br/>information to<br/>inform decision-<br/>making</li> </ul> | <ul> <li>clients, evidenced by<br/>the following:</li> <li>Uses this<br/>information<br/>effectively and<br/>thoughtfully to<br/>inform decision-<br/>making and<br/>treatment<br/>planning</li> </ul> |

The aforementioned survey and respondents were also used to validate the newly developed KPIs. Specifically, they were asked to rate the extent to which they agree that the KPIs are important to assess because they represent integral areas of student knowledge and skills related to the Program objectives. Identical to the findings of the objectives, 87.5% endorsed that they "strongly agree" the KPIs are important to assess. Validating qualitative data include the following comments:

- "Clear and effective language used to outline performance indicators."
- *"All of the performance indicators listed above are important to the education of future counselors."*
- "Again, they are extensive and positive. Don't have anything to add."
- *"The proposed key performance indicators are necessary for all new mental health counselors to possess to success in the field as professionals."*

### Professional Dispositions

Professional dispositions were identified and defined per 2016 CACREP Standards (Standard IV.G). As highlighted in the Standards, a total of nine dispositions were created that encompass "commitments, characteristics, values, beliefs, interpersonal functioning, and behaviors that influence the counselor's professional growth and interactions with clients and colleagues".

### Table 3

| Professional Disposition          | Below Expectations   | Meets Expectations  |  |
|-----------------------------------|--|---|--|
| Written expression. Understands   | Does not meet expectations for   | Meets expectations for level of   |  |
| context, audience, and purpose,   | level of training with writing   | training and experience with  |  |
| and demonstrates a clear focus on | tasks, evidenced by the  | writing tasks, evidenced by the   |  |
| writing tasks                     | following :  | following:  |  |
|                                   | <ul> <li>Does not write with<br/>sufficient quality regarding</li> </ul> | <ul> <li>Writes with sufficient quality regarding syntax, semantics,</li> </ul> |  |

| Professional Disposition   | Below Expectations   | Meets Expectations   |
|--|--|--|
|  | syntax, semantics, and<br>overall grammar that meets<br>professional standards   | and overall grammar that meets professional standards  |
| Verbal expression. Has appropriate<br>verbal behaviors in interpersonal<br>interactions with clients, peers,<br>supervisors, staff, and faculty  | <ul> <li>Does not meet expectations for<br/>level of training and experience<br/>with verbal behaviors in<br/>interpersonal interactions with<br/>clients, peers, supervisors,<br/>staff, and faculty, evidenced by<br/>one or more of the following:</li> <li>Does not engage in<br/>challenging conversations in<br/>a respectful manner</li> <li>Does not communicate<br/>thoughts and feelings<br/>directly to other people as<br/>appropriate</li> <li>Does not integrate feedback<br/>and modify verbal behaviors</li> </ul> | <ul> <li>Meets expectations for level of training and experience with verbal behaviors in interpersonal interactions with clients, peers, supervisors, staff, and faculty, evidenced by all of the following:</li> <li>Engages in challenging conversations in a respectful manner</li> <li>Communicates thoughts and feelings directly to other people as appropriate</li> <li>Integrates feedback and modifies verbal behaviors</li> </ul> |
| Nonverbal expression. Has<br>appropriate nonverbal behaviors in<br>interpersonal interactions with<br>clients, peers, supervisors, staff,<br>and faculty   | <ul> <li>Does not meet expectations for<br/>level of training and experience<br/>with nonverbal behaviors in<br/>interpersonal interactions with<br/>clients, peers, supervisors,<br/>staff, and faculty, evidenced by<br/>the following:</li> <li>Does not nonverbally<br/>communicate attending<br/>behavior and active listening</li> </ul>   | <ul> <li>Meets expectations for level of training and experience with nonverbal behaviors in interpersonal interactions with clients, peers, supervisors, staff, and faculty, evidenced by the following:</li> <li>Nonverbally communicates attending behavior and active listening</li> </ul>   |
| <b>Comportment.</b> Is respectful,<br>thoughtful, and responsive, as well<br>as follows through and is<br>appropriate within professional<br>interactions, including ethical<br>guidelines of the profession | Does not meet expectations for<br>level of training and experience<br>with respectfulness,<br>thoughtfulness, and<br>responsiveness as well as<br>within professional  | Meets expectations for level of<br>training and experience with<br>respectfulness, thoughtfulness,<br>and responsiveness as well as  |

| Professional Disposition                               | Below Expectations  | Meets Expectations  |  |  |
|--|---|---|--|--|
|  | interactions, evidenced by one or more of the following:  | within professional interactions,<br>evidenced by all of the following:   |  |  |
|  | <ul> <li>Does not present self<br/>professionally, both in-<br/>person and in the use of<br/>communication technology</li> <li>Does not follow through on</li> </ul>  | <ul> <li>Presents self professionally,<br/>both in-person and in the use<br/>of communication technology</li> </ul> |  |  |
|  | commitments   | <ul> <li>Follows through on<br/>commitments</li> </ul>  |  |  |
|  | <ul> <li>Does not adhere to<br/>expectations regarding<br/>assignments and scheduled<br/>meetings</li> </ul>  | <ul> <li>Adheres to expectations<br/>regarding assignments and<br/>scheduled meetings</li> </ul>                    |  |  |
|  | <ul> <li>Is not responsive to all<br/>professional</li> </ul>   | <ul> <li>Is responsive to all professional<br/>communications</li> </ul>  |  |  |
|  | <ul><li>communications</li><li>Does not accept</li></ul>  | <ul> <li>Accepts responsibility for one's role in situations</li> </ul>   |  |  |
|  | responsibility for one's role in situations   | <ul> <li>Adheres to academic honesty<br/>policy of university</li> </ul>  |  |  |
|  | <ul> <li>Does not adhere to<br/>academic honesty policy of<br/>university</li> </ul>  | <ul> <li>Takes actions in the best<br/>interests of their clients</li> </ul>  |  |  |
|  | <ul> <li>Does not take actions in the<br/>best interests of their clients</li> </ul>  | <ul> <li>Recognizes and practices within<br/>ethical guidelines of the<br/>profession of clinical mental</li> </ul> |  |  |
|  | <ul> <li>Does not recognize and<br/>practice within ethical<br/>guidelines of the profession<br/>of clinical mental health<br/>counseling, including the<br/>ACA Code of Ethics and<br/>AMHCA Code of Ethics</li> </ul> | health counseling, including the<br>ACA Code of Ethics and AMHCA<br>Code of Ethics                                  |  |  |
| Emotional regulation. Is                               | Does not meet expectations for  | Meets expectations for level of   |  |  |
| emotionally regulated and appropriate in interpersonal | level of training and experience with emotional regulation and  | training and experience with emotional regulation and   |  |  |
| interactions with clients, peers,                      | appropriateness in  | appropriateness in  |  |  |
| supervisors, staff, and faculty                        | interpersonal interactions with   | interpersonal interactions with   |  |  |

| Professional Disposition  | Below Expectations   | Meets Expectations  |
|---|--|---|
|   | clients, peers, supervisors,<br>staff, and faculty, evidenced by<br>one or more of the following:  | clients, peers, supervisors, staff,<br>and faculty, evidenced by all of<br>the following:                                       |
|   | <ul> <li>Does not act thoughtfully<br/>rather than impulsively</li> </ul>  | <ul> <li>Acts thoughtfully rather than<br/>impulsively</li> </ul>   |
|   | <ul> <li>Does not effectively manage<br/>and respond to an<br/>emotional experience</li> </ul>   | <ul> <li>Effectively regulates and<br/>responds to an emotional<br/>experience</li> </ul>                                       |
|   | • Does not effectively manage  | <ul> <li>Effectively manages conflict</li> </ul>  |
|   | <ul> <li>conflict</li> <li>Is not emotionally flexible<br/>and adaptable in response<br/>to social cues and others'<br/>needs</li> </ul> | <ul> <li>Is emotionally flexible and<br/>adaptable in response to social<br/>cues and others' needs</li> </ul>                  |
| Interpersonal boundaries.   | Does not meet expectations for   | Meets expectations for level of   |
| Demonstrates consistent and appropriate boundaries                | level of training and experience<br>with boundaries, evidenced by<br>one or more of the following:                                       | training and experience with<br>boundaries, evidenced by all of<br>the following:   |
|   | <ul> <li>Does not maintain<br/>appropriate physical and<br/>emotional boundaries</li> <li>Is not aware of one's impact</li> </ul>        | <ul> <li>Maintains appropriate physical<br/>and emotional boundaries</li> <li>Is aware of one's impact on<br/>others</li> </ul> |
|   | <ul> <li>on others</li> <li>Does not respect the stated boundaries of others</li> </ul>  | <ul> <li>Respects the stated boundaries<br/>of others</li> </ul>  |
| Openness to feedback and self-                                    | Does not meet expectations for   | Meet expectations for level of  |
| <b>reflection.</b> Is open to feedback and implements recommended | level of training and experience with openness to feedback and   | training and experience with<br>openness to feedback and self-  |
| changes   | self-reflection, evidenced by<br>one or more of the following:   | reflection, evidenced by all of the following:  |
|   | <ul> <li>Does not attempt to learn<br/>from the perspectives of<br/>others without attempting<br/>to change their position</li> </ul>    | <ul> <li>Attempts to learn from the<br/>perspectives of others without<br/>attempting to change their<br/>position</li> </ul>   |

| Professional Disposition  | Below Expectations   | Meets Expectations  |
|---|--|---|
| Career goals. Has career goals in alignment with the roles and functions of professional  | <ul> <li>Is not open to learning</li> <li>Is not open to receiving<br/>feedback and does not<br/>make needed changes</li> <li>Does not seek out<br/>opportunities for personal<br/>growth, support, and any<br/>needed behavioral changes</li> <li>Is not open to risk,<br/>uncertainty, and fear</li> <li>Does not meet expectations for<br/>level of training and experience<br/>with engagement in promoting</li> </ul> | <ul> <li>Is open to learning</li> <li>Is open to receiving feedback<br/>and makes needed changes</li> <li>Seeks out opportunities for<br/>personal growth, support, and<br/>any needed behavioral changes</li> <li>Is open to risk, uncertainty, and<br/>fear</li> <li>Meets expectations for level of<br/>training and experience with<br/>engagement in promoting their</li> </ul>  |
| counselors within the behavioral<br>healthcare workforce  | <ul> <li>with engagement in promoting their growth and development as a professional counselor within the behavioral healthcare workforce, evidenced by one or more of the following:</li> <li>Does not have career goals that align with entering and working within the helping professions</li> <li>Does not understand the identity, roles, and function of professional counselors</li> </ul>                         | <ul> <li>engagement in promoting their</li> <li>growth and development as a</li> <li>professional counselor within the</li> <li>behavioral healthcare workforce,</li> <li>evidenced by all of the following:</li> <li>Has career goals that align with</li> <li>entering and working within</li> <li>the helping professions</li> <li>Understands the identity, roles,</li> <li>and function of professional</li> <li>counselors</li> </ul> |
| Respect for individual and group<br>differences. Has multicultural<br>competencies in interactions<br>with clients, peers, staff, faculty,<br>and supervisors | Does not meet expectations for<br>level of training and experience<br>with multicultural<br>competencies in interactions<br>with clients, peers, staff,<br>faculty, and supervisors,<br>evidenced by one or more of<br>the following:<br>• Is not willing to work with<br>people who identify<br>cultures, backgrounds,  | <ul> <li>Meets expectations for level of training and experience with multicultural competencies in interactions with clients, peers, staff, faculty, and supervisors, evidenced by all of the following:</li> <li>Is willing to work with people who identify cultures, backgrounds, beliefs,</li> </ul>   |

| Professional Disposition | Below Expectations  | Meets Expectations  |
|--------------------------|---|---|
|                          | <ul> <li>beliefs, experiences, and<br/>values that differ from the<br/>student's own</li> <li>Does not collaborate and<br/>cooperate with others</li> <li>Does not demonstrate the<br/>core characteristics of a<br/>counselor, including<br/>unconditional positive<br/>regard, empathic<br/>understanding, warmth, and<br/>treating others with dignity,<br/>respect, and kindness</li> </ul> | <ul> <li>experiences, and values that<br/>differ from the student's own</li> <li>Collaborates and cooperates<br/>with others</li> <li>Demonstrates the core<br/>characteristics of a counselor,<br/>including unconditional<br/>positive regard, empathic<br/>understanding, warmth, and<br/>treating others with dignity,<br/>respect, and kindness</li> </ul> |

Again, the aforementioned survey and respondents were also used to validate the newly developed professional dispositions. Specifically, they were asked to rate the extent to which they agree that the professional dispositions are important to assess in our students because they influence their professional growth and interactions with clients and colleagues. In this case, 93.8% endorsed that they "strongly agree" the dispositions are important to assess. Validating qualitative data include the following comments:

- "Well rounded objectives that outline the requirements of an effective provider."
- "All of the qualities listed above are important to the counseling profession."
- "I think they are excellent goals. I don't have anything else to add."
- "I really like these, especially those related to comportment, boundaries, and emotional regulation."

### **EVALUATION OF PROGRAM OBJECTIVES**

As outlined above, the Program revised its objectives as well as identified and defined student KPIs and professional dispositions in 2019 to align with the 2016 CACREP Standards. Each KPI is assessed at introductory and mastery levels with a specified assignment or assessment. Course instructors provide these ratings using a rubrics-driven, 3-point Likert scale: 1) Below Expectations; 2) Meets Expectations; and 3) Exceeds Expectations.

The Program maintains a database for tracking student performance on KPIs across courses and identifying areas where a student may need additional support or training. Faculty advisors meet with students after each semester to review their progress, which partly consists of an assessment

of student performance on the KPIs. The form used for these reviews is included in Appendix A. A plan for remediation is made if a student performs "Below Expectations" on any KPI.

KPIs are also analyzed in aggregate to determine which assignments are (or aren't) helping students demonstrate the required knowledge and skills as well as to identify KPIs in which students consistently underperform. During the summer, data collected throughout the academic year are presented to faculty at the annual retreat. The analyzed data are consequently used to guide program improvement, which may include the modification of one or more areas (e.g., course assignments, course content, instruction mode and delivery, and course sequencing).

The following timeline delineates when introductory and mastery level assignments for the KPIs are assessed.

|        | 1 <sup>st</sup> \ | /ear   | 2 <sup>nd</sup> | Year   |
|--------|-------------------|--------|-----------------|--------|
|        | Fall              | Spring | Fall            | Spring |
| KPI 1  | I                 |        |                 | М      |
| KPI 2  |                   | I      |                 | М      |
| KPI 3  |                   | I      | М               |        |
| KPI 4  | I                 |        |                 | М      |
| KPI 5  |                   | I      |                 | М      |
| KPI 6  | I                 |        |                 | М      |
| KPI 7  | I                 |        |                 | М      |
| KPI 8  | I                 |        | М               |        |
| KPI 9  |                   | I      |                 | М      |
| KPI 10 |                   | I      |                 | М      |

Table 4

I = Introductory; M = Mastery

### **EVALUATION OF PROFESSIONAL DISPOSITIONS**

Per 2016 CACREP Standards, the Program's faculty systematically and continually assesses each student's professional dispositions at the following timepoints: 1) admissions interview; and 2) end of the 1<sup>st</sup>, 2<sup>nd</sup>, and 3<sup>rd</sup> semesters of study\*. Evaluation can also occur at any point during the Program when a student demonstrates problems with professional dispositions. The following rubric is used for assessing professional dispositions and the program's response.

Table 5

|         | Below Expectations                                   | Meets Expectations          |
|---------|--|-----------------------------|
| Program | Applicant: may be declined admission to the Program. | No action required. Student |
| Action  |  | is meeting or exceeding     |

| Below Expectations  | Meets Expectations  |
|---|---------------------|
| Student: must participate faculty-determined remediation  | expectations of the |
| activities. Students who continue to demonstrate          | Program.            |
| problematic professional dispositions during or following |                     |
| remediation may be dismissed from the Program.            |                     |

\* Beginning in the 2020-2021 academic year, site supervisors will also assess students during Practicum and Internship.

## FINDINGS OF KPIS, PROFESSIONAL DISPOSITIONS, DEMOGRAPHICS, EMPLOYMENT, & LICENSURE

To gradually and methodically implement Program's conversion to the 2016 CACREP Standards, the faculty decided to assess and collect data on only the 1<sup>st</sup>-year students beginning in Fall 2019. The table below outlines the overall student performance on the KPIs at the Introductory level.

### Table 6

Key Performance Indicators for Class of 2021 (Admitted 2018-2019)

|        | _  | Introductory |      |      |  |  |
|--------|----|--------------|------|------|--|--|
|        | n  | %BE          | %ME  | %EE  |  |  |
| KPI 1  | 35 |              | 45.7 | 54.3 |  |  |
| KPI 2  | 34 |              | 88.2 | 11.8 |  |  |
| KPI 3  | 34 |              | 11.8 | 88.2 |  |  |
| KPI 4  | 35 | 14           | 66   | 20   |  |  |
| KPI 5  | 34 | 3            | 65   | 32   |  |  |
| KPI 6  | 35 |              | 91.4 | 8.6  |  |  |
| KPI 7  | 35 |              | 91.4 | 8.6  |  |  |
| KPI 8  | 35 |              | 87.5 | 12.5 |  |  |
| KPI 9  | 34 | 2.9          | 97.1 |      |  |  |
| KPI 10 | 35 |              | 100  |      |  |  |

BE = Below Expectations; ME = Meets Expectations; EE = Exceeds Expectations

As shown in Table 6, the most significant finding is that 14% of students scored "Below Expectations" on KPI 4 (Career Development). One student failed their practicum training and thus scored "Below Expectations" on KPI 9 (Clinical Mental Health Counseling).

Table 7 illustrates students' performance on the identified professional dispositions at the first two assessment timepoints (Time 3 is at the Fall semester of Year 2). As can be seen, significant progress was observed in six of the nine dispositions in which all students were rated as "Meets Expectations" across all dispositions at Time 2.

#### Table 7

|                          | Time 1 |      |      |        | Time 2 | <u>)</u> ** |
|--------------------------|--------|------|------|--------|--------|-------------|
|                          | n      | %BE  | %ME  | <br>n  | %BE    | %ME         |
| Written Expression       | 36     | 8.3  | 91.7 | <br>35 | 0      | 100         |
| Verbal Expression        | 36     | 11.1 | 88.9 | 35     | 0      | 100         |
| Nonverbal Expression     | 36     | 2.8  | 97.2 | 35     | 0      | 100         |
| Comportment              | 36     | 11.1 | 88.9 | 35     | 0      | 100         |
| Emotional Regulation     | 36     | 5.6  | 94.4 | 35     | 0      | 100         |
| Interpersonal Boundaries | 36     | 0    | 100  | 35     | 0      | 100         |
| Openness to Feedback     | 36     | 2.8  | 97.2 | 35     | 0      | 100         |
| Career Goals             | 36     | 0    | 100  | 35     | 0      | 100         |
| Respect for Individual & |        |      |      |        |        |             |
| Group DIfferences        | 36     | 0    | 100  | 36     | 0      | 100         |

### Professional Dispositions for Class of 2021 (Admitted 2018-2019)\*

BE = Below Expectations; ME = Meets Expectations

\*One part-time student is included

**\*\***One student took a leave of absence

Table 8 outlines the demographic data of all students during the 2019-2020 academic year. Across the two cohorts, 85.5% identified as female, 13.0% as male, and 1.5% as non-binary. Two-thirds of the students identified as Caucasian/white. In contrast, 8.7% were African-American/black, 13.0% were Asian-American, 7.2% were Latin-American, and 1.4% were multi-racial. This year's students also comprised 8.7% of international status.

#### Table 8

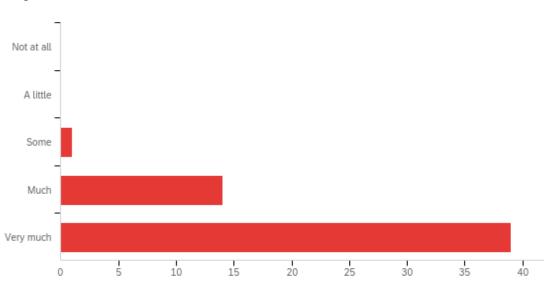
Student Demographics (2019-2020;  $N = 69^*$ )

|                                    | Male (%) | Female (%) | Non-<br>Binary<br>(%) |
|------------------------------------|----------|------------|-----------------------|
| African-American/Black             | 0 (0)    | 6 (10.2)   | 0 (0)                 |
| American Indian/Native Alaskan     | 0 (0)    | 0 (0)      | 0 (0)                 |
| Asian-American                     | 2 (22.2) | 7 (11.9)   | 0 (0)                 |
| Caucasian/White                    | 7 (77.8) | 39 (66.1)  | 1 (100)               |
| Hispanic/Latino/Spanish American   | 1 (11.1) | 4 (6.8)    | 0 (0)                 |
| Native Hawaiian/Pacific Islander   | 0 (0)    | 0 (0)      | 0 (0)                 |
| Multiracial                        | 0 (0)    | 1 (1.7)    | 0 (0)                 |
| International Student/Non-Resident | 0 (0)    | 6 (10.2)   | 0 (0)                 |

\*Males = 9 (13.0%); Females = 59 (85.5%); Non-Binary = 1 (1.5%)

#### Findings from Graduates

To measure the Program's objectives, data are also collected from graduates. The results from the survey of recent graduates is illustrated below (Class of 2019, 2018, and 2017). Given that the objectives were updated after these former students graduated, they were asked to provide an overarching rating on the extent to which they believe that the Program meets its objectives. Graduates (N = 54) overwhelmingly indicated that the Program objectives are being met (98.2%). Only one graduate (1.8%) provided a "Some" rating.



#### Figure 1

Graduates were also asked about employment status immediately post-graduation as well as licensure status. Of those alumni who sought employment within the first six months after graduating (N=53), 98% (52/53) obtained a position within that timeframe. For graduates who took a licensure or certification exam and provided passing score data (N=31), 100% passed (90% on the first time).

Qualitative data were also collected, which validates the quantitative findings—some of which are highlighted below:

- I feel as though the program does meet these objectives.
- The program meets these objectives well.
- This program has prepared me extremely well for work in this field.
- I think the MHCBM program at BU does a great job meeting these objectives.

Areas for improvement identified by the qualitative data including the following:

- Documentation training
- Culture and diversity education and training
- Science-based counseling practices
- Diversity of student body

• Licensure exam preparation

Our most recent graduates were also specifically surveyed (Class of 2020; n = 12). Because they received one-half of their education and training after the Program's objectives were revised, they were asked to rate the Program's attainment of each one. The findings are illustrated in the following figures.

Figure 2: To what extent do you believe that the Program meets its first objective?

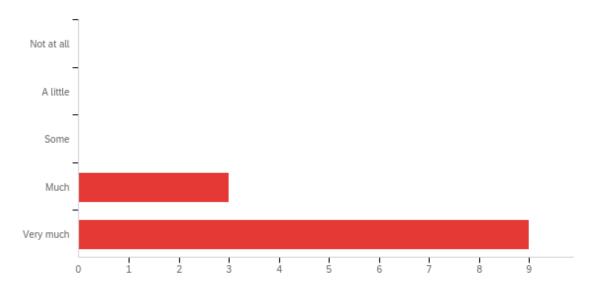
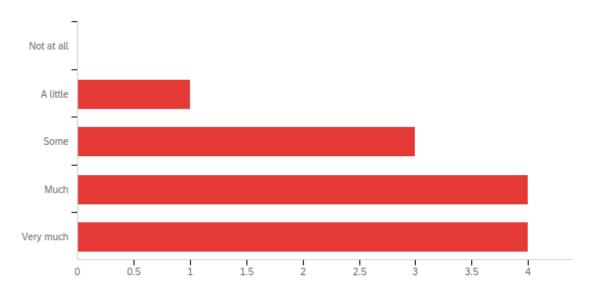


Figure 3: To what extent do you believe that the Program meets its second objective?



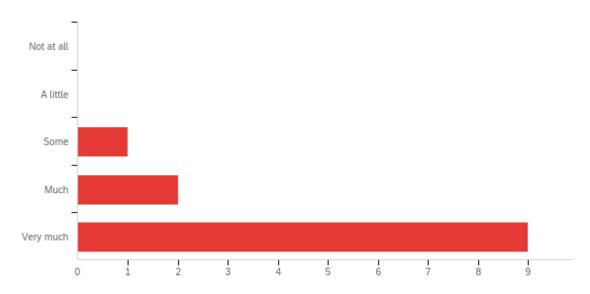
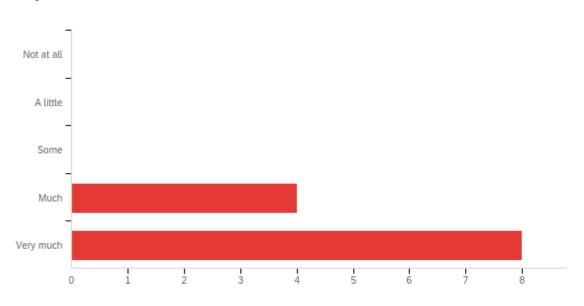


Figure 4: To what extent do you believe that the Program meets its third objective?

Clearly, the Program meeting its second objective was rated the lowest by our most recent graduates. Specifically, one-third of them endorsed that the Program meets this objective only "Some" or "A Little". One evident contributing factor to these ratings is the limited diversity of this cohort regarding their backgrounds and identities. Specifically, this group comprises only 11% males and 29% minorities—Asian and Pacific Islander (20%), Latino/Hispanic (3%), and Black/African American (6%) with five (14%) being international.

This cohort of graduates was also asked to rate what extent the Program prepares its students to demonstrate knowledge and skills in the eight core counseling areas highlighted in the 2016 CACREP Standards. As shown below, all rated the Program quite highly.



#### Figure 5

Qualitative data were also collected, which validates the quantitative findings—some of which are highlighted below:

- *MHCBM aims to strongly address these core areas in theory and application, with emphasis and connections throughout academics and training.*
- We had specific classes for each of these areas and professors often integrated the material throughout the different classes.
- I felt more prepared than other interns at each of my clinical sites because of this program in each of the areas.

### Findings from Site Supervisors and Employers

To measure the Program's objectives, data are also collected from site supervisors and employers of graduates. Site supervisors (n = 5) and employers (n = 18) collectively rated that the Program meets its objectives to a great extent. (i.e., all ratings > "Some"). Specifically, "Very Much" was endorsed by 82.6%, 94.4%, and 78.3% of them across objectives #1, #2, and #3, respectively. The remaining respondents all endorsed "Much".

Site supervisors and employers were also asked to rate the extent that the program prepares its graduates to demonstrate knowledge and skills in the eight core counseling areas outlined in the 2016 CACREP Standards. Again, the respondents collectively provided quite high ratings (i.e., all ratings > "Some"). Specifically, "Very Much" was endorsed by 78.3% of them and the remaining respondents endorsed "Much" at 21.7%.

### **PROGRAM MODIFICATIONS**

### Mission Statement, Program Objectives and Vision Statement

As part of the process in developing this report, the faculty and staff revisited the Program's mission statement, program objectives and vision statement. First, they decided that the mission statement was fundamentally a lengthy description of what the Program is and does rather than a concise and cogent outline of its overarching aim. Therefore, the statement was revised to be brief, to illustrate the Program's uniqueness, and to capture the essence of the Program's purpose and goals. Second, because the corresponding objectives were worded as learning outcomes, they were reworked so that true objectives are now articulated. Third, the term, "evidence-based", in the vision statement was replaced with "research-based". This change was made to more clearly emphasize the use of counseling practices grounded in scientific research. These updates read as follows:

### MISSION

The mission of the Mental Health Counseling and Behavioral Medicine Program at Boston University School of Medicine is to educate and train future clinical mental health counselors to help enhance the health and wellness of individuals with diverse identities and backgrounds. The Program's curriculum emphasizes best practices for counseling approaches across behavioral healthcare and integrated care settings that serve varied cultural and clinical populations and promote healthcare equity. Accredited by the Council for Accreditation of Counseling & Related Educational Programs (CACREP), the Program places great value on excellence, diversity, integrity, social justice, advocacy, collegiality, equity of opportunity, and transdisciplinary collaboration.

### PROGRAM OBJECTIVES

The MHCBM Program's objectives are to:

- Instill in students the knowledge, skills, attitudes, and values that uniquely embody clinical mental health counselors
- Educate and train students of varied backgrounds, identities, and experiences as part of a vibrant learning environment that reflects the diverse communities in which they will be working
- Prepare students for the process to become licensed to practice as mental health counselors within the healthcare workforce

### VISION

The MHCBM Program strives to be a national leader in counselor education by preparing future generations of clinical mental health counselors to use research-based practice to enhance the health and wellness of diverse patient/client populations.

### **Professional Dispositions**

One of the identified and defined dispositions was named "*Comportment*", which is aligned with a customary term used by academics when referring to appropriate, acceptable student behavior. However, several students commented that the word is antiquated, likely refers to behavior that is acceptable from the perspective of Western cultures, and thus disregards what is considered to be appropriate behavior in other cultures. Thus, the term, "*Professionalism*", was put in its place, which highlights students' behavior in their role as future behavioral healthcare professionals.

### Program Objectives

No modifications were made in response to the data collected for Objective #1. Although 14% of students scored "Below Expectations" on KPI 4 (Career Development), the facuty and staff decided that this outcome was an expected variation of student learning and performance rather than reflective of ineffective teaching or an unreliable and invalid assessment of the KPI.

In regard to Objective #2, several modifications were (or will be) made based on the findings. First, to increase the diversity of matriculated students and their retention, a two-phase rubric was created to assess prospective students throughout the Program's admissions process. The rubric was developed to align with Section 1 (K & L) of the 2016 CACREP Standards. The first phase is a prescreen of applications conducted by Program staff based on four indices: 1) grade point average (overall undergraduate or completed graduate degree); 2) ranking of college or university where applicant's undergraduate degree was conferred; 3) diversity of background and identity; and 3) personal and professional life experience. The second phase is a thorough review of applications conducted by Program faculty based on five indices: 1) letters of recommendation; 2) counselor identity; 3) essay response; 4) experience with vulnerable populations; and 5) overall writing skills. After an initial rubric was made, pilot tests were conducted using application materials from a handful of previously matriculated students to ensure that the rubric is reliable. The final rubric can be found in Appendix B.

Second, a "high touch" strategy was developed to help ensure that applicants feel connected to the Program throughout the admissions process. The approach includes online information sessions conducted via Facebook Live; continual communication with prospective students through the use of telephone calls, video chat sessions, and emails; and the establishment of recruitment pipelines especially for diverse applicants, such as direct ties with historically black colleges and universities.

Third, discussions have continued to identify novel ways to recruit and matriculate diverse students. Two ideas that will be strongly considered are offering a full, 2-year scholarship to a student who is an underrepresented minority and creating a standing recruitment advisory committee with several members who are underrepresented minorities.

Fourth, internal activities will continue to be identified and created to promote diverse student retention. One activity that was successfully launched in Summer 2020 is a book club run by students (with one faculty advisor). To capitalize on the present-day Black Lives Matter and racial/social justice movement, the club chose to read and discuss *Just Mercy* by Bryan Stephenson.

One modification was made in response to the data collected for Objective #3. Although a quite high percentage of alumni successfully passed licensing/certification exams, some of the qualitative data indicate that more preparation for licensure exams is desirable. Therefore, our program has begun offering the National Counselor Examination (NCE) in the Spring semester for our 2<sup>nd</sup>-year students. One of the core faculty members has taken the lead in shepherding students through the process as well as conducting a review session to help them prepare for the exam.

#### Appendix A: Student Progress Review Form



Boston University School of Medicine Graduate Medical Sciences Mental Health Counseling & Behavioral Medicine Program

#### **Student Progress Review Form**

Student: BU ID: Advisor Name: \_\_\_\_

Date of Review Meeting: \_

#### **Key Performance Indicators:**

Level key: I = Introductory, M = Mastery

Rating key: 1 = Below Expectations, 2 = Meets Expectations, 3 = Exceeds Expectations

| Key Performance Indicator  | Intro | Mastery |
|--|-------|---------|
| 1. Professional Counseling Orientation and Ethical Practice. Recognizes and applies professional ethical   |       |         |
| standards.   |       |         |
| 2. <i>Social and Cultural Diversity</i> . Demonstrates knowledge, awareness, skills, and attitudes of sensitivity and respect for differences related to cultural diversity.                       |       |         |
| 3. <i>Human Growth and Development</i> . Develops self-awareness into beliefs about what impacts the student's own development, and the development of their clients.                              |       |         |
| 4. Career Development. Understands the history and development of career and vocational counseling.  |       |         |
| 5. <i>Helping Relationships</i> . Employs counseling techniques that are consistent with client presentation and the selected theoretical approach.  |       |         |
| 6. Group Counseling. Understands dynamics associated with group process and development.   |       |         |
| 7. Assessment and Testing. Assesses to understand before intervening, including evaluation for suicide/homicide risk and reporting requirements.   |       |         |
| 8. Research and Program Evaluation. Critically evaluates research related to counseling practice.  |       |         |
| 9. <i>Clinical Mental Health Counseling</i> . Understands and applies theories and methods derived from the mental   |       |         |
| health counseling field to the assessment, prevention and treatment of health and mental health conditions.  |       |         |
| 10. <i>Behavioral Medicine and Neuroscience</i> . Conceptualizes and demonstrates how a behavioral medicine framework and neuroscience evidence can inform mental health counseling interventions. |       |         |

#### **Professional Dispositions**

Key: 1 = Area for Growth, 2 = Area of Competence

| Professional Dispositions      | Fall<br>1 <sup>st</sup> year<br>Student<br>Rating | Fall<br>1 <sup>st</sup> year<br>Faculty<br>Rating | Spring<br>1 <sup>st</sup> year<br>Student<br>Rating | Spring<br>1 <sup>st</sup> year<br>Faculty<br>Rating | Fall<br>2 <sup>nd</sup> year<br>Student<br>Rating | Fall<br>2 <sup>nd</sup> year<br>Faculty<br>Rating |
|--------------------------------|---|---|---|---|---|---|
| Written Expression             |   |   |   |   |   |   |
| Verbal Expression              |   |   |   |   |   |   |
| Nonverbal Expression           |   |   |   |   |   |   |
| Comportment                    |   |   |   |   |   |   |
| Emotional Regulation           |   |   |   |   |   |   |
| Interpersonal Boundaries       |   |   |   |   |   |   |
| Openness to Feedback and Self- |   |   |   |   |   |   |
| Reflection                     |   |   |   |   |   |   |
| Career Goals                   |   |   |   |   |   |   |

Respect for Cultural Differences

#### **Referral to Professional Growth Plan:**

Date of Growth Plan:

Comments:

### **Degree Requirements Checklist**

Dates Reviewed with students: \_\_\_\_\_ \_\_\_\_ \_\_\_\_

| Course Name  | Course<br>Number | Semester<br>Completed/<br>Semester Expected<br>to Complete | Grade Received | <ul> <li>✓ If need to<br/>retake<br/>course</li> </ul> |
|--|------------------|--|----------------|--|
| Counseling Techniques                              | MH 703           | Fall 2019  |                |  |
| Group Dynamics                                     | MH 704           | Fall 2019  |                |  |
| Psychopathology                                    | MH 705           | Fall 2019  |                |  |
| Research and Evaluation                            | MH 707           | Fall 2019  |                |  |
| Basic Mental Health Assessment                     | MH 710           | Fall 2019  |                |  |
| Orientation to Professional<br>Counseling          | MH 901           | Fall 2019  |                |  |
| Process Group                                      |                  |  |                |  |
| Counseling Theory                                  | MH 701           | Spring 2020  |                |  |
| Social, Cultural, and Spiritual Foundations        | MH 706           | Spring 2020  |                |  |
| Neuroscience for Mental Health<br>Professionals    | MH 709           | Spring 2020  |                |  |
| Psychopharmacology                                 | MH 810           | Spring 2020  |                |  |
| Practicum Supervision<br>Site:                     | MH 902           | Summer 2020  |                |  |
| Human Growth and Development                       | MH 708           |  |                |  |
| Professional Orientation & Ethics                  | MH 702           |  |                |  |
| Behavioral Medicine & Applied<br>Health Psychology | MH 714           |  |                |  |
| Career and Vocational Counseling                   | MH 716           |  |                |  |
| Addictions   | MH 812           |  |                |  |
| Internship (Fall)                                  | MH 921           |  |                |  |
| Site:  | A1/B1/C1/D1      |  |                |  |
| Internship (Spring)                                | MH 922           |  |                |  |
| Site:  | A1/B1/C1/D1      |  |                |  |

| **Clinical Field Research Seminar                         | MH 814 |  |
|---|--------|--|
| **Theory and Practice of Child &<br>Adolescent Counseling | MH 717 |  |
| **Marriage and Family Counseling<br>(Elective)            | MH 712 |  |
| **Human Sexuality   | MH 713 |  |
| **Psychological Trauma Across the<br>Lifespan             | MH 718 |  |

#### Courses elsewhere

| Course Name | Academic<br>Institution | Grade Received | MHBM Course<br>Equivalence | Credits Accrued |
|-------------|-------------------------|----------------|----------------------------|-----------------|
|             |                         |                |                            |                 |
|             |                         |                |                            |                 |
|             |                         |                |                            |                 |
|             |                         |                |                            |                 |
|             |                         |                |                            |                 |
|             |                         |                |                            |                 |

Practicum Site:

| Internship Site: |  |
|------------------|--|
|                  |  |

Total Credits: \_\_\_\_\_

Degree form signed: Yes \_\_\_\_ No \_\_\_\_

Advisor Signature: \_\_\_\_\_ Date: \_\_\_\_ (Final Evaluation Date)

## Appendix B: Student Admissions Rubric

### Phase 1 (Pre-Screening)

| Criteria         | Scoring   |
|------------------|---|
| GPA (overall     | 7 = 3.8 - 4.0   |
| undergraduate    | 6 = 3.6 - 3.79  |
| OR completed     | 5 = 3.4 - 3.59  |
| graduate degree) | 3 = 3.2 - 3.39  |
|                  | 1 = 3.0 - 3.19  |
|                  | 0 = < 3.0   |
| Ranking of Prior | 3 = Comparable institution (top 100 universities in the US or in the world) |
| University       | 2 = Ranked in National Universities or National Liberal Arts Colleges (US   |
| Degree*          | top 200) or internationally ranked (top 500 universities in the world)      |
|                  | 0 = Not a ranked institution (domestic or international)                    |
| Diversity        | 3 = Self-identified underrepresented minority status**                      |
|                  | 0 = No self-identified minority status                                      |
| Experience       | 2 = >25 years of age  |
|                  | 0 = <25 years of age  |
| TOTAL            | / 15  |

### Phase 2 (Faculty Review)

| Criteria        | Scoring  |
|-----------------|--|
| Letters of      | 0 = At least one recommendation letter does not endorse candidate or         |
| Recommendation  | letters are generic/brief/superficial  |
|                 | 1 = Recommendation letters strongly endorse candidate                        |
| Counselor       | 0 = Narrative is not particularly compelling regarding desire to become a    |
| Identity        | counseling practitioner; for example, student wants to become a lab-based    |
|                 | researcher   |
|                 | 1 = Narrative is compelling regarding desire to become a counseling          |
|                 | practitioner   |
| Essay Response  | 0 = Concerns about boundaries and/or management of personal concerns         |
|                 | 1 = Appropriate boundaries and clearly managing any personal concerns        |
| Experience with | 0 = No direct experience working with vulnerable populations                 |
| Vulnerable      | 1 = At least 1 year of direct experience in working with vulnerable          |
| Populations*    | populations  |
| Overall Writing | 0 = Significant and frequent writing errors; difficult to read               |
| Skills (Syntax, | 1 = Minor and infrequent writing errors; writing is high quality and easy to |
| Grammar)        | read   |
| TOTAL           | / 5  |