## Did you know...

## Bias Reduction in Internal Medicine

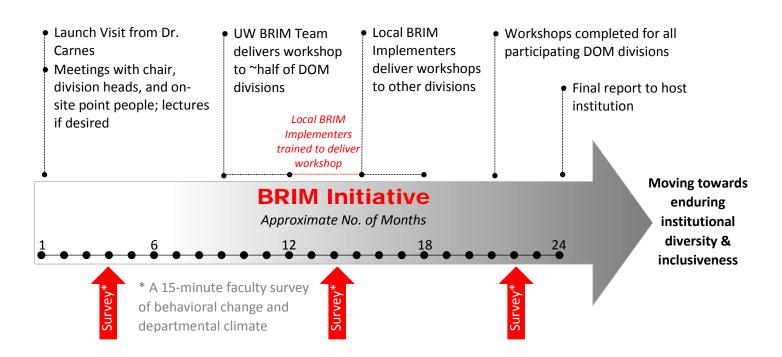
... the average cost of losing a faculty member in a department of medicine **exceeds \$400,000**<sup>1</sup>?

... improving departmental climate can **increase faculty retention**<sup>2,3</sup>, particularly for female faculty<sup>4</sup> and faculty of color<sup>5</sup>?

... male and female faculty in departments with good climate write more papers and bring in more grant dollars<sup>6</sup>?

... women in more supportive climates experience **lower levels of work-to-family conflict**, even when working 70 hours/week<sup>7</sup>?

The BRIM Initiative can help improve your departmental climate by addressing implicit bias among faculty members.



The BRIM Initiative features a **three-hour evidence-based workshop**<sup>8,9</sup> with three modules:

- 1. Implicit bias as a habit
- 2. Becoming bias literate: If you name it, you can tame it
- 3. Evidence-based strategies to break the bias habit

## References

<sup>1</sup> Schloss EP, Flanagan DM, Culler CL, Wright AL. Some hidden costs of faculty turnover in clinical departments in one academic medical center. *Acad Med.* 2009;84(1):32-36.

<sup>2</sup> Rosser VJ. Faculty members' intentions to leave: a national study on their worklife and satisfaction. *Res High Educ*. 2004:45(3):285-309.

<sup>3</sup> Trower CA. Success on the Tenure Track: Five Keys to Faculty Satisfaction. Baltimore, Md: Johns Hopkins University Press; 2014.

<sup>4</sup> Callister RR. The impact of gender and department climate on job satisfaction and intentions to quit for faculty in science and engineering fields. *J Technol Transf*. 2006:31(3):367-375.

<sup>5</sup> Pololi LH, Evans AT, Gibbs BK, Krupat E, Brennan RT, Civian JT. The experience of minority faculty who are underrepresented in medicine, at 26 representative U.S. medical schools. *Acad Med*. 2013:88(9):1308–1314.

<sup>6</sup> Sheridan J, Savoy JN, Kaatz A, Lee YG, Filut A, Carnes M. Write more articles, get more grants: The impact of department climate on faculty research productivity. *J Womens Health*. 2017;26(5):587-596.

<sup>7</sup> Westring AF, Speck RM, Dupuis Sammel M, et al. Culture matters: the pivotal role of culture for women's careers in academic medicine. *Acad Med.* 2014;89(4):658-663.

<sup>8</sup> Carnes M, Devine PG, Baier Manwell L, et al. The effect of an intervention to break the gender bias habit for faculty at one institution: a cluster randomized, controlled trial. *Acad Med.* Feb 2015;90(2):221-230.

<sup>9</sup> Devine PG, Forscher PS, Cox WTL, Kaatz A, Sheridan J, and Carnes M. A gender bias habitbreaking intervention led to increased hiring of female faculty in STEMM departments. *J Exp Soc Psychol.* 2017 Nov;73:211-215

The BRIM Initiative is supported by NIH R35 GM122557, the Women in Science and Engineering Leadership Institute (WISELI) at the University of Wisconsin-Madison, and a participation fee of \$12,500 per year from collaborating institutions. Its success depends on active engagement of leaders and faculty in the Departments of Medicine at participating institutions.